

## **BOARD OVERSIGHT ON RISK MANAGEMENT**

### **1. Introduction to ERM Board Oversight**

- Importance of ERM to an entity
- Board's responsibility on an entity's ERM
- Board's organization and structure for addressing risks
- Overview of ERM process

### **2. Determining the Board's ERM Oversight Capacity**

- An entity's ERM maturity stage
- Individual board members understanding of ERM
- Organization of the board to discharge the oversight responsibility
- The board's blend of business and industry knowledge

### **3. Board Oversight Process-Model for Best Practices**

#### **3.1 Establishing the Context**

- Macro-economic environment
- Geopolitical risk
- Size, nature, unique industry characteristics, geographic markets
- Fragmentation, relative size of competitors
- Basic competition

#### **3.2 Identifying and Categorizing Risks**

- Strategic risk
- Financial risk
- Organizational risk
- Operational risk
- External risk
- Black swam

### **3.3 Analyzing the Interrelationships and Compounding Effects**

- Compounding effects of unconnected risks
- Compounding effects of unrelated occurrences arising at the same time.
- The effect of a single event combined with several high risk conditions that have been present for a considerable period of time.

### **3.4 Re-Analyze Consequences**

- Major risks after interconnectivity and compounding analysis

### **3.5 Risk Prioritization**

- The ranking of larger risks in order of severity in the context of likelihood of occurrence, clock speed and ability to mitigate.

### **3.6 Determining the Entity's Risk Capacity, Risk Tolerance and Risk Appetite**

- Risk capacity
- Risk tolerance
- Risk appetite

### **3.7 Choose Risk Response Strategy**

- Response strategy t be specific to the entity's circumstances
- Risk avoidance
- Risk mitigation- by reducing, controlling or sharing it

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## **FEES**

The course attracts a fee of **USD 3,500** per participant inclusive of tuition, reference materials, certificate of attendance, morning and afternoon teas/coffee/refreshments, lunch, airport pick-ups and drop-offs, site viewing and arranged networking.